DUBAI FAMILY OFFICE SUMMIT 6TH EDITION

POST-SUMMIT REPORT

Organized by Epicon Capital Club | Middle East Family Office Community
Held at Fairmont The Palm, Palm Jumeirah, Dubai | June 11-12, 2026
Host: Radha Bhandari, Founder & Managing Director, RB Strategic Management, UAE
Strategic Partner: Innov8 Incubator

Overview

The Dubai Family Office Summit 6th Edition, organized by Epicon Capital Club under the theme "Shaping the Future of Family Wealth," brought together Family Offices, private investors, government advisors, founders and fund managers from across the globe for an invitation-only day of curated engagement at Fairmont The Palm, Palm Jumeirah.

Limited to approximately 70 hand-selected participants, the Summit was built around a clear principle: no public panels, no open networking, no spectators. Only curated rooms, closed-door conversations and direct engagement with capital allocators. The program combined a keynote address, a high-impact private deal showcase, three expert-led panel discussions, a Private Investors' Luncheon and three invitation-only strategic roundtables, concluding on June 12 with the Seaside Sunset Sessions, an exclusive after-summit networking evening at Tagomago, Palm Jumeirah.

Across every session, the Summit advanced its four core objectives: direct access to decision-makers rather than intermediaries; private market opportunities across technology, real estate, healthcare and impact-driven sectors; co-investment pathways with family offices operating at scale; and the positioning of Dubai as a global gateway for cross-border capital and strategic expansion.

Opening Session

Summit Host Radha Bhandari, Founder & Managing Director of RB Strategic Management, opened the day with welcoming remarks that set the tone for a day of visionary investment discourse and transformative insight. In her opening address, Sophia Moulin, CEO of Epicon Capital Club, outlined the Summit's key themes and objectives, reaffirming Epicon's philosophy that real capital does not seek attention but moves with precision within trusted circles and that the Club's mission is to build ecosystems of influence, not events.

Keynote Highlights

Topic: Dubai's Rise as a Global Business & Investment Hub

Speaker: H.E. Mohammed Al Neyadi, Former Director General, General Authority of Islamic Affairs & Endowments (AWQAF); Founder & CEO, Smart Solutions, UAE

In a powerful opening keynote, H.E. Mohammed Al Neyadi unveiled the strategic vision behind Dubai's rise as one of the world's most dynamic business and investment hubs. Drawing on his extensive experience in government and the public sector, he examined how the UAE has consistently turned challenges into opportunities amid geopolitical tension in the region, translating stability, visionary leadership and long-term policy into sustained investor confidence.

His address underscored the deliberate architecture behind the UAE’s success: a pro-business regulatory environment, world-class infrastructure, an expanding network of global trade partnerships and a future-oriented national strategy that positions Dubai as a trusted destination for Family Offices seeking long-term stability, innovation and growth.

Summary of the UAE & Dubai Investment Landscape

(Key indicators framing the Summit’s discussions, based on the latest available official data)

Indicator	Highlights
Real GDP Growth	UAE economy expanded by approx. 5.4% in 2025; growth of approx. 5% projected for 2026
FDI Inflows (2025)	AED 177.3 billion (USD 48.2 billion), a record high, up 6% year-on-year
Global FDI Rank	#9 worldwide, advancing from #10 in 2024
Greenfield Projects (2025)	1,562 projects, ranked #2 globally for the third consecutive year
FDI Stock	AED 1.17 trillion, toward a National Investment Strategy target of AED 2.2 trillion by 2031
CEPA Trade Agreements	37 agreements concluded as of mid-2026, spanning Asia, Africa, Europe and the Americas
Corporate Tax	9% (among the lowest globally)
Top Performing Sectors	AI & Technology, Fintech, Real Estate & PropTech, Healthcare, Sustainability & Clean Energy
Unicorn Targets	10 national unicorns by 2031; 30 in Dubai by 2030

Taken together, these indicators framed a consistent message across the Summit: Dubai has evolved into a global nexus of innovation, capital and entrepreneurship, bridging legacy wealth with next-generation opportunity.

Private Deal Showcase: High-Impact Pitch Session

The morning continued with a high-impact pitch session featuring some of the next big investment opportunities. Selected founders and direct investment opportunities, backed by influential investors, delivered five-minute presentations followed by live Q&A and candid investor feedback.

Presenters:

- **Daniel Hill**, CEO & Founder, Aquivio, KSA
- **Kwah Jeremiah Massa**, CEO & Founder, Gibberish Economy, Cameroon
- **Dr. Hartmut Frerichs**, CEO & Founder, Temacon, Germany
- **Safouen Selmi**, CEO & Founder, Embedia, Brussels
- **Jasjit Kundi**, Managing Partner, Skyblue Capital Partners, UAE

The showcase reflected the Summit's commitment to real, actionable deal flow, giving Family Offices and private investors direct exposure to vetted ventures and investment platforms, with several conversations continuing into the private one-on-one meetings later in the day. The morning networking break featured the signature Coffee Print Experience powered by Elanté Arabia, with guests' logos and images printed on their lattes and cappuccinos.

Panel Discussions Summary

Panel 1: Global Macro Shifts & Capital Allocation Strategies for Family Offices

Moderator: Emine Yilmaz Butun, CEO, AccelerateMEA, UAE

Panelists:

- Stefano Campagna, Managing Director, Sharaf Future - Sharaf Group; Former President of the Italian Chamber of Commerce, UAE
- Dr. Fadel Jaoui, Advisor, UAE Ministry of Investment, UAE
- Dr. Sami Carouba, Senior Vice President FMCG, Nikai Group of Companies, UAE
- Manpreet Gill, Chief Investment Officer, Standard Chartered, UAE

Discussion Highlights: This panel examined how Family Offices are recalibrating capital allocation in a world of geopolitical realignment, shifting interest-rate cycles and fragmenting global trade. Speakers discussed the growing tilt toward private markets, real assets and the Gulf as a stabilizing hub for cross-border capital, emphasizing that patient, relationship-driven family office capital is uniquely positioned to capture long-term value through short-term volatility. The conversation highlighted diversification across geographies and asset classes, disciplined liquidity management and the UAE's expanding trade and investment corridors as key pillars of resilient portfolio strategy.

Panel 2: The Future of Cities. Innovations Shaping the Next Generation of Urban Living

Moderator: Amit Grover, Founder & Managing Partner, Grover & Company, UAE

Panelists:

- Daniel Hill, CEO & Founder, Aquivio, KSA
- Dr. Jacinta Dsilva, Co-Founder & CEO, InLabs Group, UAE
- Dr. Samiullah Khan, Head of Sustainability, Tanmyah Farnek, UAE
- Maria Flouda, Founder, Sustainability Switch; Board Co-Chair, Lean in Equity & Sustainability; Chief Sustainability Officer, Polygreen, UAE

Discussion Highlights: The panel explored how technology, sustainability and design are converging to shape the next generation of urban living. Discussions spanned smart infrastructure, water and resource efficiency, circular-economy models and AI-enabled urban systems, with Dubai positioned as a living laboratory for future-ready cities. Speakers emphasized that urban innovation has become a mainstream investment thesis for Family Offices, one where commercial returns, quality of life and environmental impact reinforce one another. They called for deeper collaboration between the public sector, academia, founders and private capital.

Panel 3: AI as the New Asset Class. Founders Building the Infrastructure of Tomorrow

Moderator: Marta Paiar, Chairwoman, Kuwekeza Holding, UAE

Panelists:

- Arif Mohamed Al Alawi, Chief Executive Officer, Dubai Cultiv8 Investments, UAE
- Ziad Makhzoumi, CEO, Prime Strategy Consulting Group, UAE
- Biswajit Dasgupta, Chief Investment Officer, Asas Capital, UAE
- Sandeep Jadwani, Head of Investment Advisory, H Capital Limited, UAE

Discussion Highlights: This panel addressed AI's evolution from an investment theme into an asset class in its own right. Speakers examined the infrastructure layer being built today, spanning compute, data, applications and the founders behind them, as well as how allocators can gain exposure across the stack, from venture and direct deals to listed and thematic strategies. The discussion stressed that disciplined valuation, ethical frameworks and regulatory readiness will separate durable value from hype and that Dubai's innovation ecosystem positions it as a regional leader in AI-driven wealth strategies.

Strategic Roundtables Summary

Following the Private Investors' Luncheon, an exclusive dining experience reserved for decision-makers, the afternoon transitioned into three invitation-only strategic roundtables: highly curated, closed-group discussions focused on active deal flow, co-investment opportunities and sector-specific insight.

Roundtable 1: Geopolitics & Capital Allocation

Participants examined how geopolitical realignment, from trade fragmentation to regional tensions, is reshaping the flow of private capital. The discussion emphasized the Gulf's emergence as a neutral, well-governed hub for global wealth, the importance of jurisdictional diversification for Family Offices and the need to underwrite geopolitical risk as rigorously as market risk. Participants agreed that in the current environment, access to trusted networks and local insight is itself a strategic asset.

Roundtable 2: From ESG to ROI. Making Sustainability Profitable

Building on themes from the 5th Edition, this roundtable pressed beyond ESG frameworks toward commercially grounded sustainability. Participants stressed that sustainable investments must stand on their own economics, enhancing efficiency, resilience and long-term returns, rather than rely on compliance narratives. The conversation highlighted the role of government incentives in de-risking early-stage sustainability ventures; the opportunity set across agritech, water, energy efficiency and the circular economy; and the importance of measurable outcomes over reporting exercises. The consensus: sustainability is a strategic opportunity when implemented through accountable, regionally relevant and profit-aligned models.

Roundtable 3: AI & Wealth. From Investment Theme to Operational Backbone

This roundtable explored AI on two fronts: as an allocation within portfolios and as an operating capability within Family Offices themselves. Participants discussed practical applications across deal sourcing, due diligence, portfolio monitoring and reporting, alongside the governance, data-privacy and talent considerations that come with adoption. The discussion concluded that the Family Offices that treat AI as an operational backbone rather than merely an investment theme will hold a structural advantage in the decade ahead.

(The Roundtable Discussions are recorded and transcribed to produce a comprehensive summary.)

Private Meetings & Seaside Sunset Sessions

Following closing remarks, select participants transitioned into pre-arranged one-on-one meetings, extending the Summit's focus on direct, outcome-driven engagement.

The Summit concluded on June 12 with the Seaside Sunset Sessions at Tagomago, Palm Jumeirah: an elegant beachfront gathering reserved for a select circle of investors, founders and global decision-makers. Set against the backdrop of the sunset, the evening blended relaxed sophistication with high-level conversation, where relationships formed in the boardroom deepened beyond it.

Distinguished Guests & Speakers

- Marwan AlMarri, Regional Director for Asia, Dubai Chambers, UAE
- Rami Kiwan, Senior Economist, Minister's Office, Ministry of Economy & Tourism, UAE
- Tariq Rashid Alsuwaidi, Director, New Economy Department, Ministry of Economy & Tourism, UAE
- Sabrina B. Schewtschenko, Strategic Advisor, Dubai Department of Economy & Tourism, UAE
- Osama El Hassan, Specialist, Health Informatics & Smart Health Department, Dubai Health Authority, UAE
- Adel Alawadhi, Group Chairman, The Corporate Group, UAE
- Ayman Al Awadhi, Group Managing Director, The Corporate Group, UAE
- Søren Nørrelund Kannik-Marquardsen, Minister Counsellor, Food, Agriculture & Fisheries MENA, Ministry of Foreign Affairs of Denmark
- Panos Papanikolopoulos, Group Managing Director, Innov8 Incubator, UAE
- Torsten Adam, Founder & Managing Partner, Hazels Mountain Capital, Germany
- J. Dennis Jean-Jacques, Founder & Chief Investment Officer, Ocean Park Investments LP, USA
- Paul Sargeant, President & CEO, Circular Genomics, USA
- Christian Carnes, CEO, Biovantix, USA
- Jose Gregorio Alvarez Millan, Fund Manager, Alces Asset Fund SCC, Barbados

alongside Dubai Government VIP guests and other distinguished global investors and thought leaders.

Partners

The 6th Edition was delivered with the support of Strategic Partner Innov8 Incubator, with the Coffee Print Experience powered by Elanté Arabia.

Conclusion

The Dubai Family Office Summit 6th Edition reaffirmed Dubai's role as a global crossroads of legacy wealth and new capital. Across every discussion, from global macro shifts and the future of cities to AI and profitable sustainability, the message was clear: capital in this region moves with intention, within trusted circles, toward opportunities that combine returns with purpose.

Organized by Epicon Capital Club and hosted by Radha Bhandari, the Summit continues to advance meaningful dialogue between global investors, innovators and visionaries, shaping the future of family wealth.

With sincere regards,

Sophia Moulin

CEO - EPICON CAPITAL CLUB